

LeSS

Minimal set of rules to enable
system wide learning.

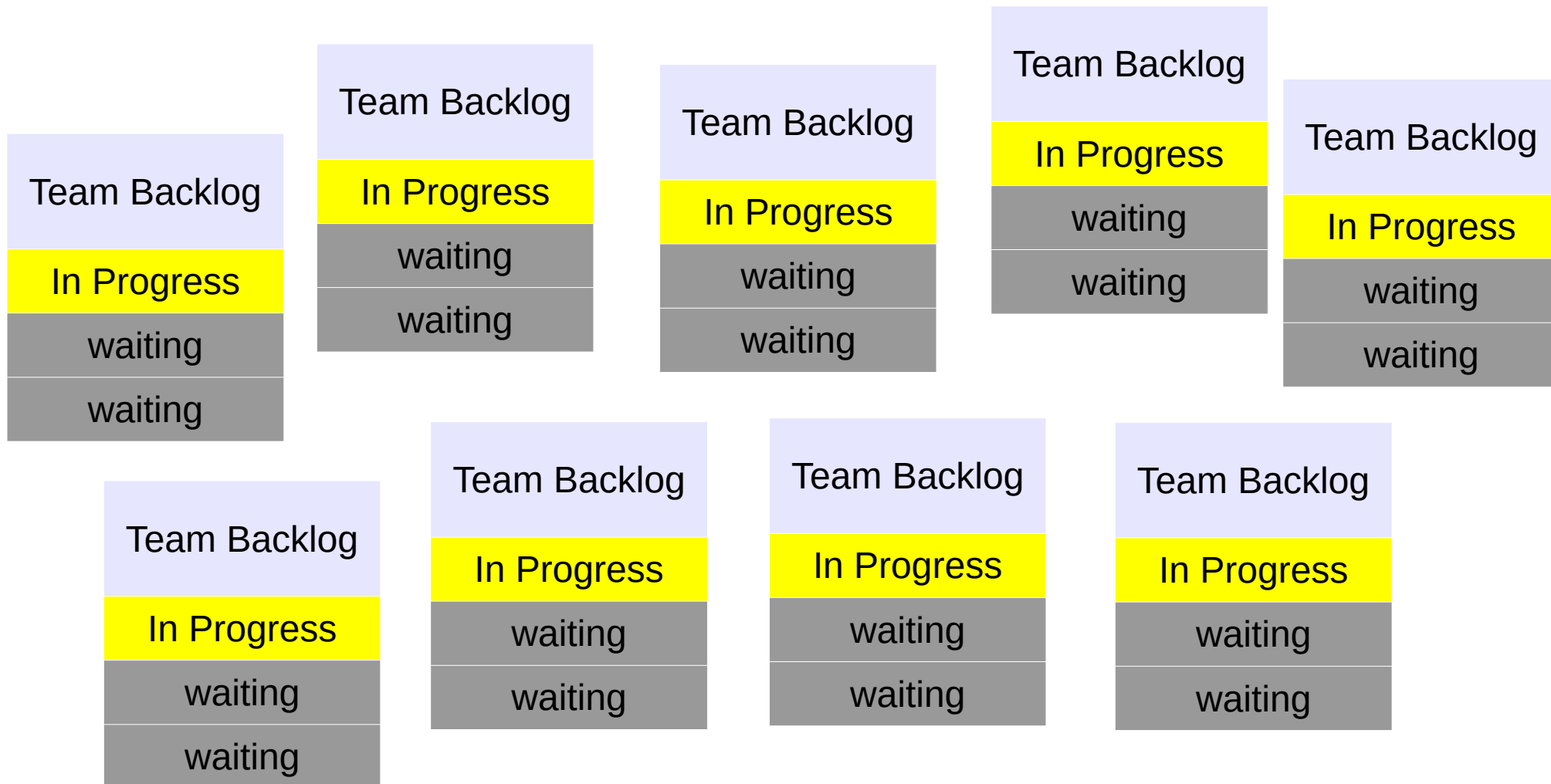
LeSS

How many Product Owners?

How many Backlogs?

Separate Team Backlogs

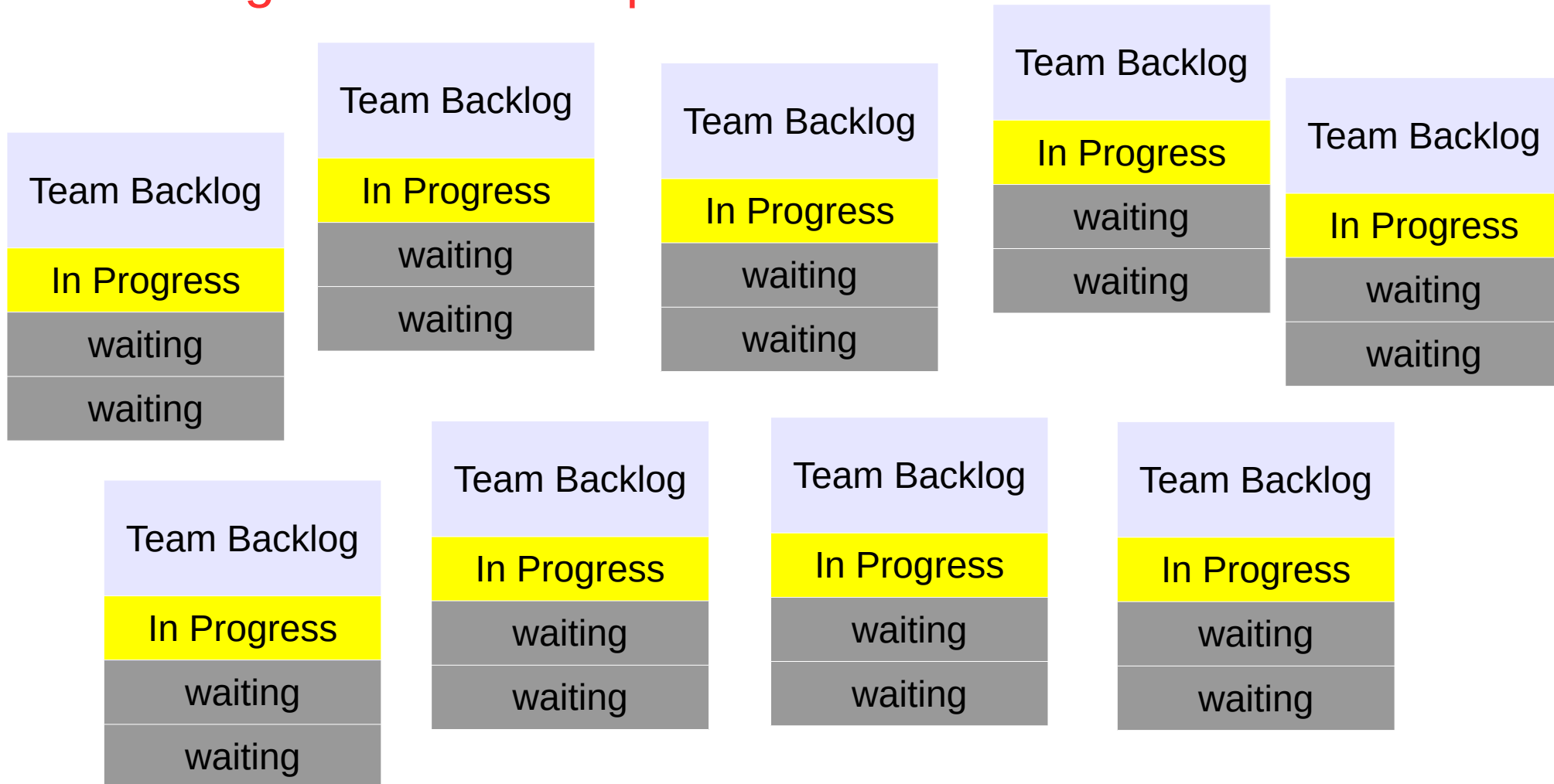
Everybody works on their own highest priority items.



Separate Team Backlogs

Everybody works on their own highest priority items.

=> High risk of sub-optimisation.



1 Backlog for the whole Product

- Allows to clearly see what happens in the org.
- Valuable, especially if merging team backlogs leads to a result like ...

Merged Team Backlogs
Sorted by Company Priority

In Progress - 1 Team

waiting

waiting

In Progress - 3 Teams

In Progress - 1 Team

waiting

waiting

In Progress - 1 Team

waiting

In Progress - 1 Team

In Progress - 1 Team

waiting

waiting

waiting

In Progress - 1 Team

Inspect ...

Merged Team Backlogs
Sorted by Company Priority

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In Progress - 1 Team

1 PO for the whole Product

Has the authority to prioritize the 1 backlog.

Inspect ...

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waiting

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waiting

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waiting

waiting

waiting

In Progress - 1 Team

Inspect ...

Adapt ...

Merged Team Backlogs
Sorted by Company Priority

Teams working off the top
of a single backlog

In Progress - 1 Team

In Progress - 2 Teams

waiting

In Progress - 1 Team

waiting

In Progress - 1 Team

In Progress - 3 Teams

In Progress - 1 Team

In Progress - 1 Team

In Progress - 1 Team

waiting

In Progress - 1 Team

waiting

In Progress - 1 Team

In Progress - 1 Team

In Progress - 1 Team

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Inspect ...

Adapt ...

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Sorted by Company Priority

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of a single backlog

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waiting

waiting

waiting

waiting

waiting

waiting

waiting

Teams working off the top
of a single backlog

In Progress - 3 Teams

In Progress - 3 Teams

In Progress - 1 Team

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In Progress - 1 Team

waiting

waiting

waiting

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Typical challenges

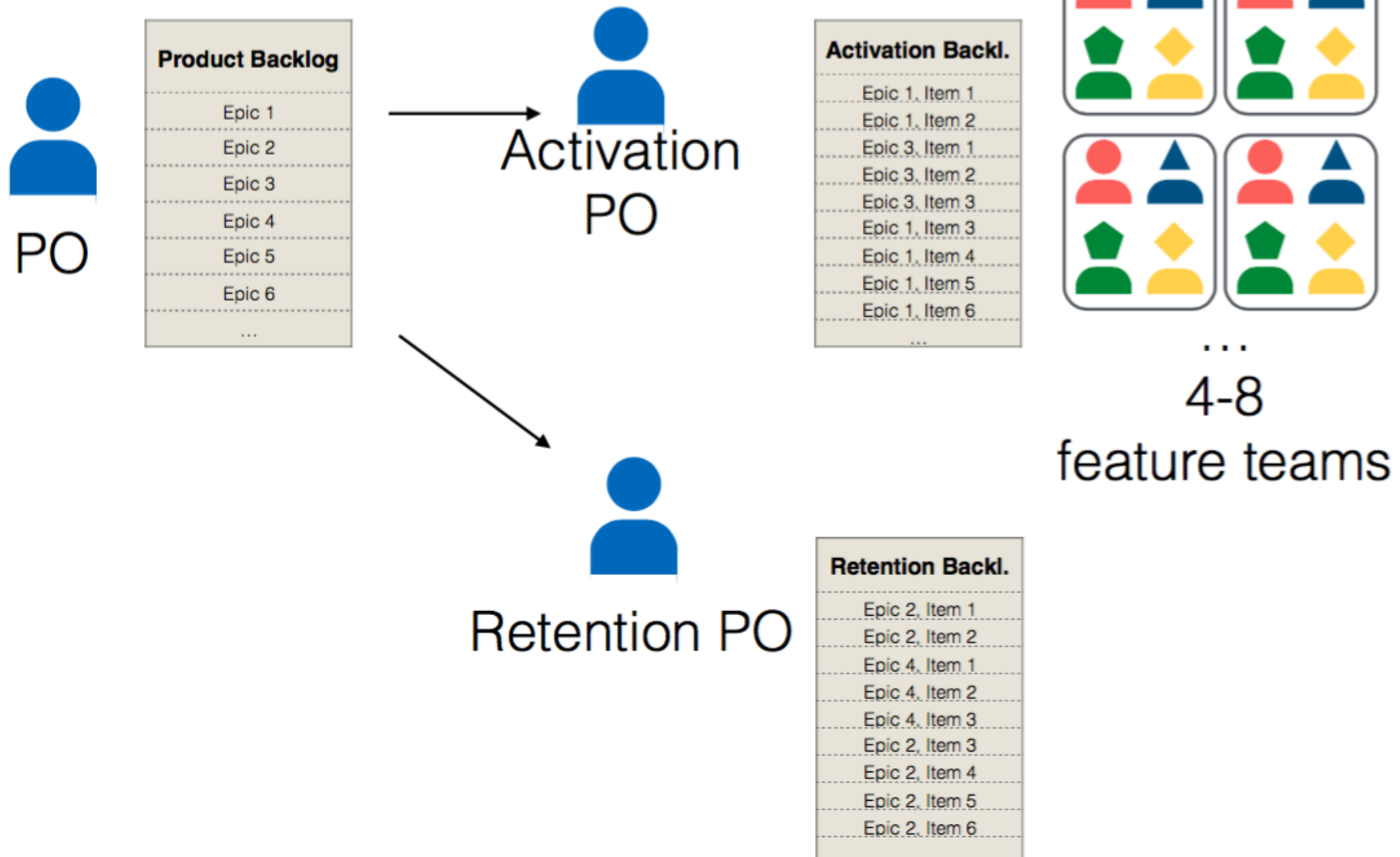
- Creating the 1 backlog
- Too much work for 1 PO
- Too difficult the get an overview due to size of the backlog
- Too large software system for having true feature teams that can work on all parts

Typical challenges

- Creating the 1 backlog
- Too much work for 1 PO
- Too difficult to get an overview due to size of the backlog
- Too large software system for having true feature teams that can work on all parts

Avoid the easy way (many POs + many backlogs), learn to solve these challenges, because ROI optimisation on whole system is worth it!

LeSS huge



LeSS is ...

- light weight
- is easy to understand and
- difficult to master.